## Appendix 3: CASHFLOW MONITORING

Three Year Cashflow Forecast for 2017/18-2019/20

|  | 2017/18 | 2018/19 | 2019/20 |
| :---: | :---: | :---: | :---: |
|  | £000 | £000 | £000 |
|  | F'cast | F'cast | F'cast |
| Balance b/f | 5,544 | 12,844 | 19,094 |
| Contributions | 42,600 | 42,700 | 42,800 |
| Misc. Receipts ${ }^{1}$ | 2,500 | 2,800 | 3,100 |
| Pensions | $(36,000)$ | $(36,500)$ | $(37,000)$ |
| HMRC Tax | $(7,000)$ | $(7,500)$ | $(8,000)$ |
| Misc. Payments ${ }^{2}$ | $(13,000)$ | $(15,000)$ | $(17,000)$ |
| Expenses | $(2,000)$ | $(2,250)$ | $(2,500)$ |
| Net cash in/(out) in month | $(12,900)$ | $(15,750)$ | $(18,600)$ |
|  |  |  |  |
| Withdrawals from Fund Managers | 8,500 | 2,000 | 4,000 |
| Income Distribution | 0 | 0 | 0 |
| Special Contributions | 11,700 | 20,000 | 20,000 |
| Balance c/f | 12,844 | 19,094 | 24,494 |

## Notes:

The summary above shows the forecast that was presented at the meeting of 23/1/2018 and the corrected position

1. The special contributions was revised from $£ 30 \mathrm{~m}$ down to $£ 20$ million on the detailed cashflow but was not fed through to the summary
2. The reason for the revision was that access to better information showed that part of the special contributions was being collected through the payroll and as a result the one off lump sums that were anticipated were overstated.
3. The closing position as stated on the detailed cashflow is expected to be $£ 12.8 \mathrm{~m}$ and not 22.6 m as the adjustment was not fed through to the sumary
4. The make up of the $£ 20.2 \mathrm{~m}$ stated in the cash flow is expected to be $£ 11.5$ from WCC $+£ 0.2 \mathrm{~m}$ from other employers and $£ 8.5 \mathrm{~m}$ from cash at managers.
5. WCC has already paid $£ 10$ million with the remaining $£ 1.5 \mathrm{~m}$ expected in February 2018

## I

Cashflow actuals and forecast for period April 2017 to March 2018

|  | Apr-17 |  |  | May-17 |  |  | Jun-17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $£ 000$ | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
|  | F'cast | Actual | Var | F'cast | Actual | Var | F'cast | Actual |
| Balance b/f | 5,544 | 5,544 | 0 | 4,469 | 3,618 | 851 | 3,394 | 5,179 |
|  |  |  |  |  |  |  |  |  |
| Contributions | 3,550 | 2,729 | 821 | 3,550 | 7,065 | $(3,515)$ | 3,550 | 2,925 |
| Misc. Receipts ${ }^{1}$ | 208 | 495 | (287) | 208 | 64 | 144 | 208 | 255 |
| Pensions | $(3,000)$ | $(3,046)$ | 46 | $(3,000)$ | $(3,069)$ | 69 | $(3,000)$ | $(3,068)$ |
| HMRC Tax | (583) | (567) | (16) | (583) | (544) | (39) | (583) | (546) |
| Misc. Payments ${ }^{2}$ | $(1,083)$ | $(1,537)$ | 454 | $(1,083)$ | $(1,955)$ | 872 | $(1,083)$ | (999) |
| Expenses | (167) | 0 | (167) | (167) | 0 | (167) | (167) | 0 |
| Net cash in/(out) in month | $(1,075)$ | $(1,926)$ | 851 | $(1,075)$ | 1,561 | $(2,636)$ | $(1,075)$ | $(1,433)$ |
|  |  |  |  |  |  |  |  |  |
| Withdrawals from Fund Managers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Special Contributions 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  |  |  |  |  |  |  |  |  |
| Balance c/f | 4,469 | 3,618 | 851 | 3,394 | 5,179 | $(1,785)$ | 2,319 | 3,746 |

Notes
${ }^{1}$ Includes Transfers in, Overpayments, Bank Interest, VAT reclaim, Recharges
${ }^{2}$ Includes Transfers out, Lump Sums, Death Grants, Refunds
3 Includes $£ 3.7$ deficit funding paid by WCC to the Fund
4 additional deficit payments

|  | Jul-17 |  |  |
| :---: | :---: | :---: | :---: |
| £000 | £000 | £000 | £000 |
| Var | F'cast | Actual | Var |
| $(1,785)$ | 2,319 | 3,746 | $(1,427)$ |
| 625 | 3,550 | 3,101 | 449 |
| (47) | 208 | 144 | 64 |
| 68 | $(3,000)$ | $(3,090)$ | 90 |
| (37) | (583) | (538) | (45) |
| (84) | $(1,083)$ | $(1,010)$ | (73) |
| (167) | (167) | 0 | (167) |
| 358 | $(1,075)$ | $(1,393)$ | 318 |
| 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 |
| $(1,427)$ | 1,244 | 2,353 | $(1,109)$ |


| Aug-17 |  |  | Sep-17 |  |  | Oct-17 |  |  | Nov-17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| F'cast | Actual | Var | F'cast | Actual | Var | F'cast | Actual | Var | F'cast | Actual |
| 1,244 | 2,353 | $(1,109)$ | 10,169 | 11,549 | $(1,380)$ | 9,094 | 9,598 | (504) | 8,019 | 8,485 |
|  |  |  |  |  |  |  |  |  |  |  |
| 3,550 | 3,016 | 534 | 3,550 | 2,963 | 587 | 3,550 | 2,850 | 700 | 3,550 | 2,701 |
| 208 | 1,296 | $(1,088)$ | 208 | 93 | 115 | 208 | 477 | (269) | 208 | 62 |
| $(3,000)$ | $(3,103)$ | 103 | $(3,000)$ | $(3,110)$ | 110 | $(3,000)$ | $(3,108)$ | 108 | $(3,000)$ | $(3,116)$ |
| (583) | (543) | (40) | (583) | (543) | (40) | (583) | (544) | (39) | (583) | (545) |
| $(1,083)$ | $(1,470)$ | 387 | $(1,083)$ | $(1,253)$ | 170 | $(1,083)$ | (788) | (295) | $(1,083)$ | $(1,108)$ |
| (167) |  | (167) | (167) | (101) | (66) | (167) |  | (167) | (167) |  |
| $(1,075)$ | (804) | (271) | $(1,075)$ | $(1,951)$ | 876 | $(1,075)$ | $(1,113)$ | 38 | $(1,075)$ | $(2,006)$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 0 | 0 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |
| 10,000 | 10,000 | 0 | 0 |  | 0 | 0 |  | 0 | 0 | 0 |
|  |  |  |  |  |  |  |  |  |  |  |
| 10,169 | 11,549 | $(1,380)$ | 9,094 | 9,598 | (504) | 8,019 | 8,485 | (466) | 6,944 | 6,479 |


|  | Dec-17 |  |  | Jan-18 |  |  | Feb-18 | Mar-18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Var | F'cast | Actual | Var | F'cast | Actual | Var | F'cast | F'cast |
| (466) | 6,944 | 6,479 | 465 | 5,869 | 4,384 | 1,485 | 4,794 | 13,919 |
| 849 | 3,550 | 3,212 | 338 | 3,550 | 3,068 | 482 | 3,550 | 3,550 |
| 146 | 208 | 81 | 127 | 208 | 1,591 | $(1,383)$ | 208 | 208 |
| 116 | $(3,000)$ | $(3,123)$ | 123 | $(3,000)$ | $(3,100)$ | 100 | $(3,000)$ | $(3,000)$ |
| (38) | (583) | (542) | (41) | (583) | (551) | (32) | (583) | (583) |
| 25 | $(1,083)$ | $(1,258)$ | 175 | $(1,083)$ | $(1,331)$ | 248 | $(1,083)$ | $(1,083)$ |
| (167) | (167) | (465) | 298 | (167) | (161) | (6) | (167) | (167) |
| 931 | $(1,075)$ | $(2,095)$ | 1,020 | $(1,075)$ | (484) | (591) | $(1,075)$ | $(1,075)$ |
|  |  |  |  |  |  |  |  |  |
| 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 0 |
| 0 | 0 | 0 | 0 | 0 | 84 | (84) | 1,700 | 0 |
|  |  |  |  |  |  |  |  |  |
| 465 | 5,869 | 4,384 | 1,485 | 4,794 | 3,984 | 810 | 13,919 | 12,844 |

